

Court Improvement Program

Basic, Data Collection and Analysis,
and Training Grants Application

FFY 2014-2016



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Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well-being in dependency cases

Outcome #1: Legal resources and related information that support effective judicial decision-making made available to Nevada judiciary and system stakeholders

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, Items 32, 33- provide ongoing staff training that addresses the skills and knowledge base needed to carry out their duties with regard to the services included in the CFSP especially the Child Safety Model), surveys of the judiciary and other key stakeholders to identify opportunities to learn about the best practices in the courtroom, regarding how to provide quality legal representation, and how to enhance the well-being of foster youth.

Measurable Objective: Judiciary, child welfare stakeholders, and partners responsible for dependency cases receive increased resource materials, attend relevant educational opportunities, file a Certificate 7 report demonstrating attendance, and report in person to the CIP Select Committee on programs, resources, and/or processes learned that could improve child welfare system in the state of Nevada.

Strategic Category: Increase judicial, attorney, and other stakeholders’ knowledge and expertise. Improve quality of court hearings and legal representation

Capacity Building Court Function Improvement Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, “ongoing”.</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Underwrite new District Court/ Dependency Court | Training Grant | CIP Staff CIP Select Committee | June 2013 Justice Fairbanks, | As a result of participation in CANI, new judges return to | New Dependency Court Judges gain an increased | CIP Select Committee’s Certificate 7 report | Each participant will report to the CIP Select Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|--|---|---|---|--|---|
| Judges and Masters participation in NCJFCJ Child Abuse and Neglect Institute | | Judiciary | <p>Master Andrew Mierins, and Judge Guiliani attended CANI and Master Mierins and Justice Fairbanks reported to the CIP Select Committee in July 2013</p> <p>FFY 2012 Judge Porter attended and reported to CIP Select Committee in July 2012 on this outstanding educational opportunity</p> | <p>judicial district prepared to implement best practices in dependency court</p> <p>Judicial decision making enhanced</p> | understanding of the complexities of child welfare matters | from judicial participants | on the Institute and identify projects/resources that would improve Nevada's child welfare system |
| Fund other training opportunities for the judiciary and child welfare system stakeholders such as Model Courts All-Sites Conference, NCJFCJ's National Conference on Juvenile and Family Law, ABA National | Training Grant | CIP Staff CIP Select Committee Child Welfare Agencies System Stakeholders | On-going FFY 2013 New Judges Fairman and Young, & Master Mierins to Institute for New Juv. & Family Ct. Judges 4/7- | Participation of child welfare and dependency court stakeholders in at least 3 national conferences and sharing of best practices with those who were not able to attend. Selection will be based upon timing | Increased interest among child welfare stakeholders in implementing multi-disciplinary best practices across the child welfare system | CIP Select Committee's Certificate 7 report from training participants | Each participant will report to the CIP Select Committee on the conference and identify projects/resources that would improve Nevada's child welfare system |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|---------------------------------------|---|---|--|--|---|--|
| <p>Conference on Children and the Law, the NACC National Child Welfare, Juvenile, Nevada Family Law Jurisdiction Conference, or other such conferences supportive of court improvement best practices that could be transplanted to Nevada</p> | | | <p>12/13 FFY 2012 K. Malzahn-Bass & Judge Schumacher to “Child Welfare, Ed, and Courts” Judge Sullivan to NV Ed. Summit K. Sabo to 35th Nat’l. Child Welfare, Juv., and Family Law Conf.</p> | <p>of application.</p> | | | |
| <p>Fund up to 6 attendees at the Annual Federal CIP Meeting</p> | <p>Training Grant Basic Grant</p> | <p>CIP Coordinator CIP Select Committee Members or their reps</p> | <p>FFY 2013 Judges Schumacher and Montero, Eboni Washington(CCDFS), Jan Fragale, (DCFS), K. Malzahn-Bass 5/1-3/13 FFY 2012</p> | <p>Participation in Annual CIP Meeting to enhance the understanding the direction of CIP and expectations from the Federal perspective. If opportunity presents itself, learn what other states’ are doing in terms of best practices.</p> | <p>Up to 6 stakeholders will attend the Annual CIP Meeting</p> | <p>CIP Select Committee’s Certificate 7 report from training participants</p> | <p>Participants will report to the CIP Select Committee on the Annual CIP Meeting and identify projects/resources that could improve Nevada’s child welfare system</p> |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
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| | | | Judge Schumacher K. Schiller, L. Ruiz-Lee, J. Marano, K. Malzahn-Bass June 26-29, 2012 | | | | |
| Fund a team from Nevada to attend the Judicial Leadership Summit on the Protection of Children sponsored by the National Center for State Courts | Training Grant | CIP Representatives | FFY 2013 | Nevada’s participation in Judicial Leadership Summit on the Protection of Children State Action Plan Revisions, training, or other materials from Summit | Nevada’s team will return with revised action plan containing pertinent best practices for implementation | CIP Select Committee’s Certificate 7 report from training participants | Judicial Leadership Team will report to the CIP Select Committee on the Summit and identify projects/resources that could improve Nevada’s child welfare system |
| Send up to two foster youth to a national conference sponsored by the Children’s Bureau to learn more about the CIP process, gaps in services, well-being of foster children, and improving outcomes for youth | Training Grant | CIP Staff CIP Select Committee Child Welfare Agencies | FFY 2013 D. Jackson unable to attend as planned | Participation in National Youth Conference to learn about best practices to fully engage youth in the court process. Selection based upon timing of receipt of application | Up to 2 youth will bring suggestions to the statewide and local youth advisory boards on how to improve youth participation in court, and the well-being and outcomes for foster children | CIP Select Committee’s Certificate 7 report from training participants | Each participant will report to the CIP Select Committee on the conference and identify projects/resources that would improve Nevada’s child welfare system |
| In partnership with DCFS, request technical assistance from National Resource Center on Legal and Judicial Issues to conduct a judicial training on the <i>Child Safety Model: A Guide for</i> | Training Grant | CIP Staff CIP Select Committee Child Welfare Agencies Judiciary National Resource Center on Legal and Judicial Issues | FFY 2013 Completed Exploratory took place in Reno 9/25-26/12, in LV 9/27-28/12 | CIP Planning Subcommittee established Apply for TA Send save the date to judges ID training location | 35 judges and masters who handle child welfare cases trained on the Child Safety Model | Training participant and program evaluation | Summary of evaluations received from participants will be reviewed by the CIP Staff and Select Committee, as well as DCFS Staff |

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| <i>Judges and Attorneys</i> as part of the larger effort to implement the safety guide into court practice throughout the state | | | | Conduct training | | | |
| In partnership with DCFS, CCDFS, and WCDSS conduct training on implementation of child safety model from the legal perspective | Training Grant | CIP Staff CIP Select Committee DCFS, CCDFS, WCDSS, NCJFCJ | 10/10-11/13 | CIP Planning Subcommittee established Finalize scope of work and contract with NCJFCJ Send save the date to judges Determine curriculum and faculty ID training location Conduct training | 10 CIC teams trained on implementing child safety decision making from the legal perspective and court order templates | Training participants and program evaluation | Summary of evaluations received from participants will be reviewed by CIP Staff and the Select Committee, as well as DCFS Staff |
| In partnership with the Inter-Tribal Council of Nevada (ITCN) investigate the interest and possibility of creating a Tribal CIC | Basic Grant | CIP Staff CIP Select Committee ITCN | October 2015 | Create Tribal CIC Planning Subcommittee Present concepts to ITCN Document feasibility and desirability of a Tribal CIC | Communication about Tribal CIC | Subcommittee discussions and meetings | Documentation of decisions regarding feasibility and interest in a Tribal CIC with recommendations for next steps |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Applications to attend conferences or trainings supportive of court improvement best practices have not yet been received. The CIP Select Committee’s Foster Youth representative has been approached about attending the National Youth Conference to enhance his ability to fully participate on the Committee.

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Timeframe Covered by Strategic Plan: FFY 2014-2015

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Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well-being in dependency cases

Outcome #2: Methods implemented to provide more timely notice to parties to improve timeliness and effectiveness of successfully implemented hearings

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, item 29 which concerns notifying foster parents, pre-adoptive parents, and relative caregivers of foster children that they have a right to be heard at any review or hearing with respect to the child

Measurable Objective: Court event notification taking place in an urban judicial district and court minute format standardized for dependency cases in the 8th Judicial District by the end of FFY 2013.

Strategic Category: Implement automated efforts to achieve interoperability with other systems through the use of a national data exchange standard such as the National Information Exchange Model (NIEM). Promote engaging the entire family in the court processes.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
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| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Work with the National Center for State Courts (NCSC) to identify elements | Basic and Data Grants | NCSC CIP Coordinator AOC IT Consultant | February 2012 Completed | Documented roadmap/proposal to implement the NIEM court event | Contract between Nevada AOC and NCSC executed to provide | SACWIS/UNITY Court CMS | CIP Select Committee updated at quarterly meetings |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|---------------------------|---|--|--|---|--|--|
| of the pilot project for the NIEM (National Information Exchange Model) court event notification exchange | | Courts Partner Agencies | | notification exchange | architectural design, project management, documentation of artifacts, and case study for the NIEM court event notification exchange | | Judicial District's Data Exchange Executive Committee updated regularly |
| Present court event notification option to stakeholders in the 2 nd and/or 8 th Judicial Districts | Basic and Data Grants | NCSC CIP Coordinator AOC Consultant Courts Partner Agencies | June 2012 Completed | All judicial district and system partners agree to implement priority data exchange | | Judicial District identified for initial court event notification exchange | CIP Select Committee updated at quarterly meetings |
| Evaluate possible technology architecture to accomplish automated NIEM-based court event notification data exchange | Basic and Data Grants | NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies | September 2012 Agreement with NCSC signed for the 8 th JD, consultant contracted with for the 2 nd JD | Appropriate technology architecture identified to allow the data exchange and notification to take place | Technology architecture report on requirements | Bi-weekly NCSC progress report | Judicial District's Data Exchange Executive Committee updated regularly CIP Select Committee updated at quarterly meetings |
| Determine equipment, programming, and funding needs to implement automated NIEM-based court event notification data exchange | Basic and Data Grants | NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies | November 2012 | Necessary equipment and/or programming identified | | Bi-weekly NCSC progress report SACWIS/UNITY Court CMS | Judicial District's Data Exchange Executive Committee updated regularly CIP Select Committee updated at quarterly meetings |
| Funding source identified to help implement automated NIEM- | Basic Grant Data Grant | CIP Staff AOC IT CIP Select Committee | December 2012 | Funding application submitted, if necessary | | CIP Select Committee grant recommendation | Judicial District's Data Exchange Executive Committee updated |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|-----------------------|--|--------------|--|--|---|--|
| based court event notification data exchange | | | | | | | regularly CIP Select Committee updated at quarterly meetings |
| Pilot NIEM court event notification exchange implemented in initial judicial district | Basic and Data Grants | NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies | January 2014 | Eliminate hard-copy delivery of court event information Reduce multiple, sometimes inconsistent sources of hearing data Decrease staff workload and increase time savings Daily hearing information update on UNITY's Hearing Screen from Odyssey Accurate hearing information available to CCDFS permanency staff and DAs in UNITY; thereby reducing the number of calls to the Court and the DA Improve data quality for the outcome timeliness measures Establish an environment of data- | Approximately 85% of the hearing information in UNITY is accurate and up-to-date | Bi-weekly NCSC progress report Survey of parties using the data exchange | Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|----------------------------|---|--|---|---|--|--|
| | | | | sharing UNITY court action codes listed Odyssey court action codes identified Clark County Court Clerk agrees to enter UNITY case number when case is created 8 th JD implements nightly data extract with court hearings for open dependency and neglect cases 8 th JD and UNITY identify a shared folder to place the data extract from the court DCFS implements an application to consume the court hearing messages generated from the court | | | |
| Develop standardized dependency court minutes format to summarize key information about a dependency court event in a consistent manner in the 8 th JD | Basic Grant Training Grant | NCSC CIP Coordinator Consultant Courts and Partner Agencies as part of a work group | Within four months of project contract execution Contract executed and draft | NCSC reviewed project approach and judicial expectations Data collected on examples of current court minutes and those from other | Contract between Nevada AOC and NCSC executed to provide standardized court minute format | Bi-weekly NCSC's progress reports Action plan for testing and evaluating court minutes format | Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|----------------------------|---|--|--|---|--|--|
| | | | minutes to be reviewed 9/19/12 Completed | states Relevant statutes and court rules evaluated | | | CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report |
| Court minutes format piloted and tested | Basic Grant Training Grant | NCSC CIP Coordinator Consultant Courts and Partner Agencies as part of a work group | January 2013 As a result of court reorganization in the 8 th JD, this project was put on hold | NCSC collected feedback about court minutes format NCSC revised court minutes format | | Bi-weekly NCSC's progress reports Audit results on quality of court minute format | Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report |
| Finalized court minutes format implemented in 8 th JD Process improvement will be tracked per CQI (Continual Quality Improvement) process described in the executive summary | Basic Grant Training Grant | NCSC 8 th JD IT CIP Coordinator Consultant Courts and Partner Agencies as part of a work group | End of FFY 2013 As a result of court reorganization in the 8 th JD, this project was put on hold | Court minutes format utilized by 100% of 8 th JD court clerks for dependency cases Format, timeliness, and quality of 8 th JD court minutes are consistent CCDFS Records staff consistently interprets court minutes into UNITY's "court action" codes | 100% of court events documented on new court minutes format | Bi-weekly NCSC's progress reports | Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|--|--|---|--|---------------------|--|
| | | | | | | | Report |
| Court minutes exchange technical analysis including: Implement electronic form to capture court minutes per template, Implement data exchange to transmit court minutes to UNITY | Data Grant | 8 th JD IT DCFS IMS CIP Coordinator Consultant Courts and Partner Agencies as part of a work group | End of FFY 2013 As a result of court reorganizati on in the 8 th JD, this project was put on hold | Implementation of the court minutes within the court case management system will permit near real-time data exchange of minutes with other case parties including UNITY. Exchange with UNITY would automatically convert court minutes into court actions and eliminate the current manual interpretation of the minutes. | 100% consistent mapping between actions indicated on court minutes and court actions as documented within UNITY. UNITY court actions are used extensively by CCDFS management for strategic business planning. | Consultant's report | Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* These data exchange priorities were identified in our two data exchange studies funded in FFY 2010 for the 2nd Judicial District (JD) and in FFY 2011 for the 8th Judicial District. All stakeholders have approved moving forward in the 2nd JD and are preparing to do so in the 8th JD. Negotiations have taken place with the NCSC to provide \$40 to 45,000 in TA funded by the BJA to pilot NIEM court event notification exchange in the 8th JD. They have also purposed to develop standardized court minutes for the 8th JD.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

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Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well-being in dependency cases

Outcome #3: Collaboration fostered among the courts and executive branch agencies to ensure improved outcomes for children in the child welfare system

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 22, items 38, 39, and 40), and Nevada January 2010 Final CFSR Final Report (pages 81 and 82) which concerns collaborative efforts among DCFS, CIP, our tribal communities, and other stakeholders.

Measurable Objective: As a result of the collaborative efforts among the courts and the executive branch agencies, joint actions are taken to implement PIP, IV-E Review, and Court Improvement Council (CIC) action plan strategies to help bring increased educational stability to the State's foster children during FFY 2014-2015

Strategic Category: Improve and monitor the timeliness and quality of courts hearings and legal representation. Increase judicial, attorney, and other stakeholders' knowledge and expertise. Collaboration with tribal communities and CIP participation in statewide collaborative bodies.

√Capacity Building

√Court Function Improvement

√Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|--|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| CIP actively participates in all training and federally scheduled update | Basic Grant Training Grant | CIP Staff DCFS WCDSS CCDFS | On-going T/TA conference calls | CIP meets with agency partners upon request to provide input into attaining PIP and IV-E | | CFSR and IV-E Reviews/Reports | CIP Coordinator reports outcomes to CIP Select Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---|--|---|---|---|---|---|
| meetings related to CFSR, PIP, and IV-E Review | | Federal Team | Regular meetings with DCFS managers & supervisors SCQI Committee CFSP Committee | court related goals | | | |
| CIP fulfills court's portion of the PIP recommendations where appropriate and offers agencies assistance to accomplish other PIP and IV-E report strategies | Basic Grant Training Grant Data Grant | CIP Staff DCFS WCDSS CCDFS Other partners such as the courts Federal Team | On-going Executed contract with NCSC to help develop court order templates | Court related portions of PIP succeed and fully implemented CIP provides updated information about the CICs and their action plan implementation. CIP assists with PIP implementation CIP Staff meets quarterly with DCFS managers and supervisors to share progress and challenges | CIC Action Planned interventions implemented | PIP follow-up reports and other documents reflecting CIP participation in child welfare system improvements | CIP report on CIC progress will be shared with agency partners to be included in federal quarterly reports and will be included in the CIP Annual Progress Report |
| Align CIP and CFSR, PIP, IV-E Review goals, CQI | Basic Grant Training Grant Data Grant | CIP Staff DCFS WCDSS CCDFS Other partners such as the courts Federal Team | On-going | CIP strategic plan is designed and implemented around CFSR, PIP, and IV-E Review goals, action steps, and benchmarks CIP CQI framework embraces and complements the National Child Welfare Resource Center for | CIP strategic and business plans are formulated including input from all key stakeholders in child welfare and court systems Revised CIP CQI framework | CIP strategic plan Nevada DCFS Gap Analysis Nevada CQI Framework | CIP will include results in Annual Progress Report DCFS SCQI Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|--|--|---|---|--|---|
| | | | <p>Completed 4/10/13</p> <p>Oct 2013</p> <p>June 2014</p> <p>Dec 2014</p> <p>April 2015</p> | <p>Apply for TA from the National Resource Center on Legal and Judicial Issues(NRCLJI)</p> <p>Educational Collaborative' s Strategic Roadmap revised</p> <p>Incorporation of practice, policy, or procedure changes and CQI plan for monitoring implementation and outcomes</p> <p>Collaborative subcommittees and the Policy and Planning Group affect policy and day to day operations</p> <p>Independent evaluation by NCJFCJ</p> | <p>Interagency collaboration to improve education outcomes for youth in care</p> <p>Develop policy and procedure addressing issues regarding educational stability and continuity of instruction for NV foster children</p> <p>Improve interagency collaboration and outcomes</p> <p>Institutionalize and measure these outcomes to gather appropriate data</p> | | <p>On-Site meeting with Collaborative and NRCLJI</p> <p>Independent Evaluation Report by NCJFCJ</p> |
| <p>Collaborate with our Tribal Communities to assist with the implementation of ASFA and Fostering Connections principles</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff DCFS WCDSS CCDFS DOE Tribal Communities</p> | <p>On-going ITCN Convention 11/16/12 – CIP sponsored keynote by Judge Thorne Completed</p> | <p>CIP is regularly represented at the statewide quarterly ICWA committee meetings, Inter-Tribal Council of Nevada</p> <p>Receive Proposal for</p> | <p>Improved time to permanency for cases involving Native American Children</p> | <p>CFSR and court outcome measures</p> | <p>CIP will include results in Annual Progress Report and share with agency partners</p> |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---------------------------------|--------------------|------------------------|---|---|---|--|---|
| | | | <p>Completed 7/22/13</p> <p>July 2014</p> | <p>Dependency Mediation in Washoe Tribal Court</p> <p>Pilot Dependency Mediation with Washoe Tribal Court</p> <p>Independent evaluation conducted by NCJFCJ</p> | <p>4 cases mediated</p> <p>75% of mediations reach full or partial agreement</p> <p>75% of cases that reach agreement result in reunification or guardianship</p> <p>Collect Tribal Court data to establish a baseline to determine if 50% time reduction in subsequent court hearings or trials occurs</p> | <p>Mediation data sheets</p> <p>Tribal Court records</p> | <p>Quarterly program reports</p> <p>Independent evaluation report by NCJFCJ</p> |

Narrative: Description of status of project as related to the outcome upon onset of funding. Multi-disciplinary team attended the Education, Child Welfare, and the Courts Summit in November 2011. This team has been planning the implementation of the State’s Action Plan which will begin with Nevada’s Education Summit on February 21, 2012.

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Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #4: **Consultation, technical assistance, and equipment are provided to district courts to improve their dependency court communication and resolve geographical challenges to allow remote communication among District Court Judges and whoever is unable to attend hearings in person, especially caseworkers**

Need Driving Activities & Data Source: CIC action plans identified areas that could use technology to resolve geographical challenges and the Supreme Court Rural Courts Audio/Video Conferencing Committee identifies courts in need of video-conferencing capability

Measurable Objective: Additional district courts handling dependency cases will have increased ability to communicate in a uniform methodology via video conferencing during FFY 2012 and 2013

Strategic Category: Improve and monitor the timeliness and quality of courts hearings.

Capacity Building Court Function Improvement Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Provide dependency courts video | Data Grant | CIP Staff CIP Select | September 2012 | Additional video conferencing | Improved hearing timeliness which | Contracts with judicial districts | CIP will include results in Annual |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|---|-----------------------------------|---|--|---|---|
| <p>conferencing and other technology to improve timeliness of and facilitate full participation in dependency hearings</p> <p>Provide video conferencing equipment to Washoe County Public Defenders' Office to facilitate statewide education of Pro Bono parents' and children's attorneys</p> | | <p>Committee Child Welfare Agencies Judiciary and Court Staff</p> <p>CIP Staff CIP Select Committee WCPD, LACSN, Private Attorneys, Judiciary</p> | <p>Completed</p> <p>Sept 2014</p> | <p>capability installed in dependency courts throughout the state and/or in caseworker desktop computers as are approved by the Supreme Court Rural Courts Video-Conferencing Commission</p> <p>Video conferencing capability installed in WCPD's conference room</p> | <p>will be measured once we have our baseline of court timeliness outcome measures</p> <p>5 CLEs per year 50 attorneys registered to attend pro bono training 25 Attorneys trained to provide pro bono services to both parents and children involved in dependency cases in the 2nd JD and throughout the rural judicial districts</p> | <p>and/or DCFS for specific regions</p> <p>Registrations and training evaluations</p> | <p>Progress Report</p> <p>Quarterly program reports</p> |
| <p>Investigate methodology to facilitate tribal attendance at ICWA hearings throughout the State</p> | <p>Data Grant</p> | <p>CIP Staff CIP Select Committee Child Welfare Agencies Judiciary, Court and Tribal Court Staff</p> | <p>October 2015</p> | <p>AOC IT determine feasibility and cost of video conferencing between state and tribal courts</p> <p>ITCN and tribal response to inquiry concerning interest and desirability of technical solution</p> | <p>Communication about the need to improve tribal and expert witness attendance at ICWA hearings</p> | <p>AOC IT Report ITCN and tribal responses</p> | <p>Quarterly reports to CIP Select Committee</p> |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Video conferencing capabilities have been installed in nine of our District Courts to date. We have received no proposals to apply for FFY 2012 funds. Tribal courts, tribes, and expert witnesses have difficulty attending ICWA hearings in other parts of the State. Some technical solution may be available to resolve this geographical challenge.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #5: Training and consistent procedures to facilitate ICPC processes offered to the judiciary

Need Driving Activities & Data Source: DCFS requested that CIP provide ICPC Manager with assistance to train the dependency court judges on significant changes in several of the ICPC regulations

Measurable Objective: The majority of the 17 judges and masters hearing dependency cases who attend the 2012 Annual Nevada Family Jurisdiction Judges Conference receive the ICPC training

Strategic Category: Improving the handling of cases involving the interstate placement of children

Capacity Building Court Function Improvement Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Print and distribute ICPC checklist and/or bench cards | Training Grant | CIP Staff CIP Select Committee | February 2012 Completed | All dependency court judges and masters receive ICPC checklist | Facilitate judicial negotiation of ICPC processes and | | CIP Select Committee at quarterly meeting |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|---|--|--|---|--|--|
| | | Child Welfare Partners AOC Judicial Ed | | and/or bench cards | regulations | | |
| Brief survey of judges to assess if they find the ICPC information useful | Training Grant | CIP Staff CIP Select Committee Child Welfare Partners AOC Judicial Ed | September 2014 | Feedback from the judges concerning the usefulness of the ICPC checklists and/or bench cards | | Judicial survey | CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report |
| Provide ICPC training to judges at the 2012 Annual Nevada Family Jurisdiction Judges Conference | Training Grant | CIP Staff CIP Select Committee Child Welfare Partners AOC Judicial Ed | March 2012 Completed K. Malzahn-Bass facilitated session | DCFS ICPC subject matter expert, Shannon Foster, and DAG, Andrea Nichols, introduce changes in ICPC regulations during a session at the Nevada Family Jurisdiction Judges 2012 Annual Conference | The majority of the 17 judges and masters handling dependency cases who attend the Family Jurisdiction Judges Conference participate in the ICPC training | Conference ICPC session evaluation | CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report |
| Identify and evaluate for Nevada's use existing web-based training for judges and DCFS on effective use of ICPC ICPC segment included in Specialized Attorney Training Series | Training Grant | CIP Staff CIP Training Committee Agency partners AOC Judicial Ed NCJFCJ | On-going Oct 2013 | Introduction of appropriate web-based training | Evaluation indicates increased understanding of ICPC | Training evaluations Pre and post-tests embedded within the course Test results Participant evaluations | CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report Pre & Post Training Evaluation report from NCJFCJ |

Narrative: Description of status of project as related to the outcome upon onset of funding. DCFS ICPC subject matter expert and a Deputy Attorney General have created a training module on the changes in the ICPC regulations to inform the judiciary. The Planning Committee for the Nevada Family Jurisdiction Judges 2012 Conference agreed to a panel discussion on the topic with CIP Coordinator moderating.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #6: Dependency court orders standardized

Need Driving Activities & Data Source: IV-E Review report, pages 1 through 3 and Community Improvement Action Plans for the 3rd, 4th, 5th, 6th, and 7th judicial districts in which the need for specific court order language was identified

Measurable Objective: Within one year develop and publish court order templates approved by the Nevada Supreme Court and supported by the judiciary to bring Nevada into compliance with the federal requirement that courts make case specific judicial determinations regarding reasonable efforts and out of state placement, and transition services.

Strategic Category: Improve courts orders, increase judicial knowledge, and CIP participation in statewide collaborative work groups.

√Capacity Building √ Court Function Improvement √ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Identify and contract with an expert to assist CIP in | Basic Grant Data Grant | CIP Staff DCFS WCSS | March 2012 Completed Contract | Contract with court order expert | Positive response from the majority of the 10 judicial | Contract with court order expert executed by AOC | Recommendation by CIP Grants Committee to |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---------------------------|---|----------------------------------|--|--|---|---|
| developing court order templates | | CCFSS AG DA PD NCSC Dependency Court Judges | executed | Inform judiciary in all 10 judicial districts about the project being undertaken | districts | and expert | approve contract CIP Select Committee approves contract |
| Review current court orders from district courts to determine which types of court orders could benefit from templates | Basic Grant Data Grant | CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges | May 2012 Completed | Compilation of court order types for which templates would be useful and are appropriate | | List of types of court order templates to be developed Bi-weekly NCSC's progress reports | CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts |
| Review all pertinent data: most recent IV-E Review reports, IV-E contracts, DCFS's docs re: SSI adoption subsidies, DCFS's docs re: ICPC procedures, court order examples, relevant statutes and court rules, national court order requirements | Basic Grant Data Grant | Work group composed of: CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Representatives Expert Consultant | June 2012 Completed | NCSC communicated with judicial and court personnel re: current data entry methods and requirements Data collected and compiled National requirements for court orders researched and reported to work group Legal research on compliance addressing due process, ex parte and any privacy issues | | Bi-weekly NCSC's progress reports Legal analysis, including ex parte considerations | Court order work group CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts |
| Develop court order template bench-guide | Basic Grant Data Grant | Work group composed of: CIP Staff | July 2013 Completed 7/2013 | NCSC communicated with judicial and court personnel re: current | Consistent bench-guide and court order templates for | | Court order work group |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---------------------------|--|---|--|---|---|---|
| | | DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Representatives Expert Consultant | | data entry methods and requirements Data collected and compiled National requirements for court orders researched and reported to work group Legal research on compliance addressing due process, ex parte and any privacy issues | use across the state to inform dependency court orders | | CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts Subcommittee Meetings |
| Per IV-E Review recommendations, develop court order templates containing appropriate language for judicial determinations regarding contrary to the welfare, reasonable efforts to prevent removal, and reasonable efforts to finalize permanency plan in effect, including judicial determinations that reasonable efforts are not required on a case-by-case basis | Basic Grant Data Grant | CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Representatives Expert Consultant | Dec 2012 Completed March 2013 | Court order templates developed as IEPD compatible Word documents Opportunity for judicial input provided | Majority (51%) of dependency court judges provide input | Response from judiciary re: draft templates Bi-weekly NCSC's progress reports Subcommittee Meetings | CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts, child welfare eligibility Subcommittee Meetings CIC Summit |
| Per CIC action plans, create court order templates reflecting the DCFS Adoption | Basic Grant Data Grant | CIP Staff DCFS WCDSS CCFSS | Jan 2013 Not completed because | Court order templates developed as IEPD compatible Word documents | Majority (52%) of rural dependency court judges provide input | Response from judiciary re: draft templates | CIP Select Committee at quarterly meeting |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---|---|--|--|--|---|---|
| Unit's new practice of moving forward with the adoption process prior to receiving the determination of the SSI subsidy with the intention of adjusting the subsidy contract when the determination is received | | AG DA PD NCSC Dependency Court Judges Expert Consultant | DCFS changed its approach and this was no longer needed in the rural court orders | Opportunity for judicial input provided | | Bi-weekly NCSC's progress reports | Judiciary in all 10 judicial districts |
| Per CIC action plans, create court order templates including appropriate ICPC language to expedite the permanency process | Basic Grant Training Grant | CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Expert Consultant | Feb 2013 Completed June 2013 | Court order templates developed as IEPD compatible Word documents Opportunity for judicial and child welfare input provided | Majority (51%) of rural dependency court judges provide input | Bi-weekly NCSC's progress reports Calls and emails with subcommittee members | Subcommittee Meetings CIC Summit |
| Create court order templates including appropriate ICWA language to expedite permanency process | Basic Grant Training Grant | CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Expert Consultant | August 2013 | Court order templates developed as IEPD compatible Word documents Opportunity for judicial and child welfare input provided | Majority (51%) of dependency court judges provide input | Calls and emails with subcommittee members | Subcommittee Meetings CIC Summit |
| Introduce court order templates and bench guide | Basic Grant Date Grant Training grant | CIP Staff DCFS WCDSS CCFSS | Oct 2013 | NCSC presents the court order templates and bench guide to the 10 judicial district | All CIC Summit participants have an increased understanding of | Response from participants and surveys | CIC Evaluation report from NCJFCJ |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---|---|---------------------------------------|--|--|---|---|
| | | AG DA PD NCSC Dependency Court Judges Expert Consultant | | CICs | the court order templates and bench guide | | |
| Test court order templates in local courts | Basic Grant Training Grant Data Grant | Dependency Court Judges | Dec 2013 | Results of court order template test received from an urban and two rural district courts | | Response from judiciary re: test of templates Bi-weekly NCSC's progress reports | CIP Select Committee at quarterly meeting CIP Annual Progress Report |
| Revise court order templates as needed | Basic Grant Data Grant | CIP Staff DCFS WCDSS CCFSS AG DA PD NCSC Dependency Court Judges Expert Consultant | Feb 2014 | Finalized court order templates available for final judicial review by all 10 judicial districts | | Response from judiciary re: final draft of court order templates Bi-weekly NCSC's progress reports | CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts |
| Administrative Docket action by the Nevada Supreme Court to approve the court order templates for use | Basic Grant Data Grant | CIP and other AOC Staff CIP Select Committee Nevada Supreme Court | When docketed by Nevada Supreme Court | Court order templates approved for publication and distribution | | Order from the Nevada Supreme Court | CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts |
| Train judges, district attorneys, and child welfare agencies on the use of the court | Training Grant | CIP and other AOC Staff Dependency Court Judges | Following Nevada Supreme Court order | NCSC created and provided training module and communication plan | Majority (51%) of rural dependency court judges trained, and all | Training evaluation from District Court Judges | CIP Select Committee at quarterly meeting |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--------------------|------------------------|--------------------------------------|---|---|-----------------------------------|---|
| order templates | | Expert Consultant | | Dependency judges throughout the state have been trained on the use of the court order templates | informed of the court order templates | Bi-weekly NCSC's progress reports | CIP Annual Progress Report |
| Provide information and court order templates on CIP website and in UNITY | Basic Grant | CIP Staff | Following Nevada Supreme Court order | Court order templates uploaded to CIP website, into UNITY and distributed to each of the judicial districts | Majority of dependency court orders contain appropriate documentation of judicial determination | Next CFSR and IV-E Review | CIP Select Committee at quarterly meeting CIP Annual Progress Report 2014 and 2017 IV-E Review findings |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* A proposal to create standardized court orders has been received from the National Center for State Courts and the contract is in the process of being negotiated.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #7: Collaboration with stakeholders and partners to develop, support, or organize training programs or materials on specific practices, policy, subject matter, research, best practices, judicial leadership, and issues identified in surveys and CIC action plans on any or all of these or related topics:

- Judicial leadership on the administration of justice and the treatment of parties involved in child abuse and neglect cases
- Safety and risk assessment and Child Safety Model
- PIP strategies designed to improve case planning, case review, permanency, well-being, adoption, and TPR
- New child welfare agency policies and practices
- Educational stability and rights per *Fostering Connections to Success and Increasing Adoptions Act of 2008* and Title IV-E Plan Amendment as a result of Public Law 112-34
- Interstate Compact on the Placement of Children
- Representation of parents or children in abuse and neglect proceedings
- Termination of parental rights
- Attorney and caseworker conduct in dependency court
- ASFA requirements and timeframes
- *The Resource Guidelines* and other best practices in child protection cases
- Diligent search for fathers and other relatives
- Compelling reasons
- Reasonable efforts
- Understanding concurrent planning
- Purpose, scope, and expectations for each hearing type
- Increase parental involvement in case planning
- Meaningful visitation practices
- Title IV of the Civil Rights Act of 1964 and the Multiethnic Placement Act of 1994 (MEPA)
- Awareness of LGTBQ issues
- Meaningful Tribal engagement

- Uniformity of court practices for in and out of home cases
- Judicial methodologies for interacting with children in court

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, item 28), Nevada January 2010 Final CFSR Final Report (pages 28, 72, 73), PIP (page 3, 1.1.3, page 10, 3.1.1-3.1.2(A), and page 16, 5.1.3) which concerns staff development and training that supports the goals and objectives of the CFSP, and addresses the services provided under Titles IV-B and IV_E

Measurable Objective: Dependent upon identified need, at least two multi-disciplinary regional trainings conducted or dependency training modules developed or identified that promote significant best practices around timeliness to permanency and/or termination of parental rights within two years

Strategic Category: Improve the quality of court hearings and the engagement of the entire family in the court processes, increase judicial and attorney knowledge and cross-train with multi-disciplinary stakeholders

√Capacity Building √ Court Function Improvement √ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|---|--|--|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Create ways for judges, attorneys, and other stakeholders to make their training needs known. Identify annual and periodic training goals and priorities | Training Grant | CIP Staff Agency partners Others | On-going Survey conducted 2/12 to identify follow-up training to CIP conference | Respond to training needs of judiciary, legal community, partner agencies and others | | Stakeholder trainings, DCFS requests, CIC requests | CIP Select Committee informed at quarterly meetings |
| Identify existing judicial trainings on state and federal legislative requirements and issues related to | Training Grant | CIP Staff Agency partners Judiciary Others | On-going | Respond to training needs of judiciary, legal community, partner agencies and others | | Stakeholder trainings, DCFS requests, CIC requests | CIP Select Committee informed at quarterly meetings |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|-----------|---|---------------------|--|---|
| court proceedings | | | | Judicial decision making enhanced Increased awareness and understanding of child welfare related legislative issues and requirements | | | |
| Appoint a CIP training planning subcommittee to develop the curriculum when needed | Training Grant | CIP Select Committee | On-going | CIP training planning subcommittee appointed Training topics and needs identified | | List of training topics | CIP Training Planning Subcommittee activities reflected in CIP Select Committee Minutes and in CIP Annual Progress Report |
| Develop curricula as needed | Training Grant | CIP Training Planning Subcommittee AOC Judicial Education Unit | On-going | Training agenda approved by CIP Training Planning Committee | | | CIP Select Committee meeting minutes |
| In collaboration with agency partners, AOC Judicial Ed Unit, and other partners develop or identify brief dependency modules, and/or bench cards in compliance with the Judicial Benchbook on child welfare cases for courtroom practice. The modules could be used as refresher courses in future years | Basic Grant, Training Grant, or Data Grant | CIP Staff CIC members AOC Judicial Ed Agency partners | On-going | Judicial decision making enhanced Increased awareness and understanding of child welfare related legislative issues and requirements | | SACWIS/UNITY CFSR Training evaluations | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Develop and | Training Grant | CIP | November | Acquire Site Ground | Site Ground License | Evaluations from | CIP Select |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|------------------------|---|--|---|--------------------|--|
| implement a plan for distance learning opportunities | | CIP Select Committee | 2012 Not completed because shifted to Moodle and purchased Site Ground license to host attorney training series May 2013 | license Develop distance learning pilot | purchased Program pilot developed Increased numbers trained as compared to numbers trained prior to pilot | pilot participants | Committee at quarterly meeting CIP Annual Progress Report |
| | | | | | | | |

Narrative: Description of status of project as related to the outcome upon onset of funding. No trainings have been identified or planned at this point.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases

Outcome #8: Administration of justice in child welfare cases improved through such pilot projects as dependency mediation, court case coordinators, and/or other similar projects is improved. Improved timeliness to permanency – decreased time to termination of parental rights (TPR) and time between termination and adoption consistent with CFSR and PIP.

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (pages 27, 28, 29, and 63), PIP (page 7, 2.2.1 and page 12, 3.1.3(A)) which concerns improving the timeliness of termination of parental rights and adoptions, an area in need of improvement by implementing identified solutions to barriers.

Measurable Objective: Each pilot project provides timeliness measures demonstrating improvement when compared to statewide medians until timeliness measures by judicial district are available

Strategic Category: Develop data collection infra-structure. Increase and improve the engagement of the entire family in court processes relating to child welfare

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Determine annual | Basic Grant | CIP Staff | May 2013 | Goals and priorities | | | CIP Select |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|-------------------------------|--|---|---|--|---|---|
| local pilot program goals and priorities | | CIP Select Committee | Completed February 2012 Completed | posted on CIP website | | | Committee quarterly meetings |
| Announce grant fund availability and request project proposals | Basic Grant | CIP Staff CIP Select Committee Grant Award Committee CIP Select Committee | March 2012 Completed On-going | Announcement posted on CIP website | | | CIP Select Committee quarterly meetings |
| Receive and review project proposals and award funding | Basic Grant Training Grant | CIP Staff CIP Select Committee Grant Award Committee CIP Select Committee | On-going Proposals received from Waterhole for 2 nd JD data exchange and determining feasibility of centralized case index, NCJFCJ for CQI tech support, evaluation of mediation programs, & CIC Summit, M. Crowley on behalf of Washoe Tribe, Nye County DA for 5 th JD Mediation, Tri-County | CIP Grants Committee requested to review proposals for funding recommendation Award funding for best practices CICs have determined to be necessary to enhance processing of dependency cases in their judicial district | Funding process is more targeted based upon best practices to address JD's specific barriers to timely case processing | CIP Grant Awards Committee Recommendation | CIP Select Committee vote |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|---|--|---|--|---|--|
| | | | CASA, 2 nd mediation program received | | | | |
| <p>Design dependency mediation program with the 8th JD combining ERP, facilitated petition, and safety team facilitator</p> <p>Implement program</p> <p>Review and adjust implementation per CQI process outline below using timeliness baseline and quarterly reports</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff Model Court Liaison CIC members 8th JD Dependency Mediation Program Administrator</p> | <p>Oct 2012 Completed</p> | <p>Dependency Mediation implemented in the 8th JD</p> <p>Training of stakeholders</p> <p>Manual with policies and procedures</p> <p>Collaboration among child welfare professionals</p> <p>Apply performance outcomes to system</p> <p>Continued and marked improvement in performance</p> | <p>Increase the proportion of permanency hearings held within statutory timeframes (page 26-28, 2010 CFSR Final Report)</p> <p>Increase the number of</p> | <p>SACWIS (UNITY) CFSR</p> <p>Quarterly narrative and data reports to CIP as part of contract requirement</p> | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |
| <p>Evaluate process implementation, customer satisfaction, and impact of implementation of dependency mediation in the 8th JD</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff Dependency Mediation Staff Judiciary & Staff NCJFCJ</p> | <p>Quarterly</p> <p>Ongoing Program is struggling, they are applying the CQI model to the process</p> <p>August 2013 NCJFCJ process evaluation</p> | <p>Apply performance outcomes to system</p> <p>Continued and marked outcome improvement</p> | <p>Timeliness measures per CIP Grant PI reported as baseline for program and to be compared to Chapin Hall data or other timeliness data when available</p> <p>The average time from petition to reunification, guardianship, or</p> | <p>Quarterly narrative and data reports to CIP as part of contract requirement</p> | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---------------------------------|--------------------|------------------------|---------------------------|---|---|-------------|------------------|
| | | | <p>draft released</p> | <p>Customer satisfaction evaluations collected from all parties at each mediation</p> <p>Mediators will complete a Mediation Data Report for all mediations</p> | <p>adoption for mediated cases will be 18 months or less</p> <p>80% of the mediated cases in which agreement is reached come to a permanency outcome that includes reunification, guardianship, or adoption for mediated cases will be 18 months or less</p> <p>150 dependency mediations conducted per year</p> <p>75% of cases reach agreement</p> <p>80% of all parties will be satisfied or very satisfied</p> <p>33% reduction in the number of TPR actions awaiting trial</p> <p>For cases in which petition is denied, reduced the time mediated cases</p> | | |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|---|---|---|--|--|--|
| | | | | | spend in subsequent hearing/trial by 50% from current 3 hours | | |
| <p>Fine-tune dependency mediation in the 8th JD</p> <p>Review and adjust accordingly</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff Dependency Mediation Staff Judiciary & CCDFS Staff</p> | <p>August 2014</p> | <p>Restructure program to focus mediation on 48-72 hours after removal, prior to first court appearance, prior to 6 month review, and at any juncture in the life of a case where conflict occurs</p> <p>CCDFS identifies number of cases pre-PC hearing and for 6 month review in the North Permanency Unit</p> <p>CCDFS will suggest referral structure</p> <p>Determine program sustainability</p> | <p>Expanded solutions in safety planning, resolve issues around visitation, & determine level of court intervention to reunify family earlier.</p> <p>Mediation prior to 6 month review resolves conflicts in case plans and achieves full understanding of timelines and expectations to achieve permanency; thereby increasing likelihood of reunification</p> | <p>Quarterly narrative and data reports to CIP as part of contract requirement</p> | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |
| <p>Fine-tune dependency mediation in the 2nd JD</p> <p>Review and adjust accordingly</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff Dependency Mediation Staff Judiciary & Staff</p> | <p>August 2014</p> <p>August 2012 Completed</p> | <p>Revised manual with policies and procedures developed</p> <p>Collaboration among child welfare professionals</p> | <p>Timeliness measures per CIP Grant PI reported as baseline for program and to be compared to Chapin</p> | <p>Quarterly narrative and data reports to CIP as part of contract requirement</p> | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|--|-----------------|--|---|---|--|
| <p>Continuous review of pilot programs, related data, and court timeliness outcomes to improve quality of programs and court timeliness</p> <p>Collect data and information that relates to outcome upon which to build baseline of timeliness measures</p> <p>Analyze data for accuracy and consistency</p> <p>Interpret baseline data</p> | <p>Basic Grant Training Grant Data Grant</p> | <p>CIP Staff CIP Select Committee DCFS CCDFS WCDSS</p> | <p>On-going</p> | <p>Continuous improvement of pilot projects funded</p> <p>Ability to generate regular outcome reports</p> <p>Identify areas needing improvement</p> <p>Work with DCFS's UNITY manager & Chapin Hall to improve data capacity</p> <p>Timeliness baseline established</p> <p>Child Welfare Agencies do secondary analysis to determine intervening variables that drive data</p> | <p>Five required timeliness measures reported as available and appropriate</p> <p>Improved accuracy of baseline and timeliness measures</p> | <p>Quarterly narrative and data reports to CIP as part of contract requirement</p> <p>Review and adjust accordingly</p> <p>Quarterly timeliness reports from UNITY and Chapin Hall once data elements are entered</p> | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> <p>Provide feedback to Judges and CICs on baseline</p> <p>Train Judges and CICs on how to understand and apply the statewide, judicial specific timeliness measures with guidance on how to address barriers to timeliness</p> <p>CICs use this information to inform their next action plans</p> |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Although discussions have taken place, no pilot project proposals have been received by CIP to date

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: **To promote judicial leadership in championing the needs of children in child protective status, improving the administration of justice, and effectuating change to improve the outcomes for children in dependency cases**

Outcome #9: Implementation of Community Improvement Council action plans supported as a means to continuously improve timeliness to permanency, TPR, and adoption among the 10 judicial districts

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (page 13), PIP (pages 10-12, 3.1.1-3.1.3(A)) which concerns improving family support, ensuring child safety and timeliness to permanency, termination of parental rights, and adoption

Measurable Objective: On-going CIC Action Plan implementation progress to improve functioning and efficiency of adoption/TPR process reported to DCFS ongoing and during monthly meetings

Strategic Category: Improve the timeliness of court processing. Increase judicial and key stakeholder knowledge and expertise. CIP participates in statewide collaborative work groups.

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Research best | Training Grant | CIP Staff | On-going | Identified best | | | CIP Select |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---|---|--|---|--|--|---|
| practices associated with CIC action plans | | Agency partners CIC Members | | practices are shared with the CICs | | | Committee and CIC members |
| Ascertain where each CIC may require support | Training Grant | CIP Staff CIC members | On-going | CIP Staff meets with each CIC at least once per year | | | CIP Annual Progress Report |
| Support and facilitate implementation of CIC action plans | Basic Grant Training Grant Data Grant | CIP Staff CIC members Agency partners | On-going Bi-weekly conference calls with 8 th JD to develop mediation program Completed Nov 2012 Discussion with 6 th & DCFS re: idea of MOU to facilitate 6 th JD CIC action plan Completed Feb 2013 | CIC action plans implemented or modified Ability to generate regular outcome reports Continued and marked outcome improvement Intra-organizational collaborations result in enhanced court practices 6 th JD assisting DCFS with recruiting, facilitating, and supporting foster/adoptive families | More TPRs filed in a timely manner and increased number of adoptions Increase in available foster homes in 6 th JD | SACWIS/UNITY Chapin Hall Reports Court Timeliness Outcome measures DCFS | CIP Select Committee Report to DCFS on CIC progress CIP Annual Progress Report Report from DCFS Recruitment and Retention Unit |
| Identify possible funding or TA to assist CICs implementation of their action plans | Basic Grant, Training Grant, or Data Grant | CIP Staff CIC members Agency partners NCJFCJ | On-going CIP funding CIC Regional Conferences 9/10-11/13 9/25-28/12 Completed | TA or funding provided as needed to CICs | Increased number of TPRs filed in a timely manner and increased number of adoptions | SACWIS/UNITY Chapin Hall Reports Court Timeliness Outcome measures | CIP Select Committee Report to DCFS on CIC progress CIP Annual Progress Report |
| Assess current system/process | Basic Grant, Training Grant, or | CIP Staff CIC members | Sept 2013 | Workgroup created to drive the system – 3 | System issues identified and | SACWIS/UNITY | CIP Select Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|------------------------------------|---|---|-----------|--|--|---|---|
| regarding timeliness to permanency | Data Grant | Agency partners NCJFCJ | | Child Welfare Agency Administrators, Judges from 2 nd , 6 th , and 8 th JDs and CIP Align CIP and DCFS CQI models CIP contracted with the National Council of Juvenile and Family Court Judges to help map systemic CQI | documented Increase availability of data sources and data reports Assistance from a neutral party to implement CQI processes systemically Increase CIP staff understanding of CQI process and application of CQI principles into reporting and practice | Chapin Hall Reports Court Timeliness Outcome measures Anecdotal information Process evaluation Quarterly reports from sub grantees Annual reports to Children’s Bureau | Feedback to Judges, Child Welfare, and CICs on available data and needs |
| Develop CIP business process | Basic Grant, Training Grant, Data Grant | CIP Staff CIP Select Committee | July 2013 | CIP Business Plan | Business Plan in place and being practiced | Business Plan | CIP Select Committee |
| Implement CIP business process | Basic Grant, Training Grant, Data Grant | CIP Staff CIP Select Committee NCJFCJ | On-going | Business Plan shared with all judicial districts and agency partners | Improved understanding of CIP and new business plan | Business Plan Sub grant applications incorporate business plan and CQI strategies | CIP Select Committee Discussions with judicial districts |

Narrative: Description of status of project as related to the outcome upon onset of funding. The CIP Coordinator has provided information and best practice research to the various CICs. She has also sought TA for several CICs to assist their process of identifying next steps to implementation or revision of CIC action plan

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: **To promote judicial leadership in championing the needs of children in child protective status, improving the administration of justice, and effectuating change to improve the outcomes for children in dependency cases**

Outcome #10: Model Court best practices and improvements supported

Need Driving Activities & Data Source: Community Improvement Council Action Plans from both the 2nd and 8th Judicial Districts

Measurable Objective: Nevada model court sent representatives to Model Court All-Sites Conference. Representatives returned with an action plan to implement next steps on the road to court improvement. CIP will continue to monitor and support each model court in implementing its plan.

Strategic Category: Increase all child welfare stakeholders’ knowledge and expertise. Improve and monitor the timeliness and quality of court hearings and legal representation, and judicial leadership activities.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, “ongoing”.</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Collaborate with the National Council of Juvenile and Family | Training Grant | CIP Staff Model Court Liaison | On-going | Best practices and most current training occurs | | | CIP Select Committee quarterly meeting |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|--|--|---|--|---|--|
| Court Judges to implement updated model court principles in the 2 nd and 8 th Judicial Districts | | | | | | | CIP Annual Progress Report |
| Send appropriate representatives to Model Court All-Sites Conference to learn best practices to resolve local issues | Training Grant | CIP Staff CIP Select Committee CIP Representatives | When Model Court All-Sites takes place | Continue to support and build the second Model Court in Nevada in the 8 th JD | | Certificate 7 Report presented by Judge Sullivan to the CIP Select Committee in person. Committee may ask questions | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Introduce Nevada's Model Court Liaison to rural dependency court judiciary | Training Grant | CIP Staff NCJFCJ | June 2014 | Provide rural courts with another resource to help develop and implement best practices as determined by their CICS | Rural judiciary contact NCJFCJ to assist with identifying solutions to barriers to court performance standards | Quarterly and final program reports from NCJFCJ | CIP Select Committee quarterly meeting CIP Annual Progress Report |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Nevada's Senior Model Court in the 2nd Judicial District and the Model Court in the 8th Judicial District report to the CIP Select Committee on significant activities and/or events. No Model Court All-Sites Conference has been announced; hence no requests to attend have been received.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #11: Local stakeholder involvement in Community Improvement Councils encouraged and supported to implement best practices as part of their action plans

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, items 32, 33, and 34) concerning staff and provider training to support the CFSP, PIP (page 3, 1.1.3, 1.1.3 (A)) concerning training stakeholders on the new Child Safety Practice Model

Measurable Objective: Within a year, the National Council of Juvenile and Family Court Judges (NCJFCJ) facilitates workshops to train local stakeholders how to measure and evaluate the impact of implementing best practices that support their action plans. Workshops will also be conducted to provide each discipline with hands-on techniques to implement what was learned at the 2011 CIP Conference. "Focus on Kids"

Strategic Category: Improve and monitor timeliness and quality of court hearings and legal representation. Cross train multi-disciplinary stakeholders. Increase and improve the engagement of the entire family in court processes relating to child welfare.

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Survey CIC members regarding topics and speakers for NCJFCJ | Training Grant | CIP Staff NCJFCJ Staff who were contracted | November 2012 Completed | Significant response to survey | | Survey results | CIP Select Committee quarterly meeting |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--------------------|---------------------------|--|--|--|--|---|
| facilitated workshops following up the 2011 CIP Conference | | by CIP Agency partners | January 2012 Completed | | | | CIP Annual Progress Report |
| Compile results of survey | Training Grant | CIP Staff NCJFCJ Staff | February 2013 Completed February 2012 Completed | Plenary and breakout session topics and speakers identified | | Survey results | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Develop agenda for two 1.5 day regional, multi-disciplinary workshops | Training Grant | CIP Staff NCJFCJ Staff | May 2012 Completed | "Save the Date" for 2 1.5 day regional workshops distributed | At least 8 of the 10 Judicial Districts register CIC Teams to attend | Training Announcement Registration Log | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Conduct regional workshops | Training Grant | CIP Staff NCJFCJ Staff | Sept 2012 Completed with excellent results | CIC members are better informed and able to fully implement their action plans with the explicit intention of improving timeliness to TPR and adoption, and understanding of the Child Safety Model CICs review timeliness measures and learn how to interpret their own data during the September 2012 "exploratories." CICs paired with university research resources for continued guidance | CIC teams create goals related to median days to TPR and reduced number of foster children awaiting adoption or issues most relevant to CIC Increase the understanding of the Child Safety Principles | Compare Chapin Hall and court timeliness reports (when available) by JD to CFSR and AFCARS data Participant evaluations | CIP Select Committee quarterly meeting CIP Annual Progress Report CIC Team Action Plans following September Exploratories |
| Develop agenda for one 1.5 day CIC | Training Grant | CIP Staff NCJFCJ Staff | August 2013 Completed | "Save the Date" 1.5 day Summit | At least 8 of the 10 Judicial Districts | Training Announcement | CIP Select Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---------------------------------|--------------------|---------------------------|-----------|--|--|--|--|
| Summit | | | | distributed | register 6-member CIC Teams to attend | Registration Log | quarterly meeting CIP Annual Progress Report |
| Conduct CIC Summit | Training Grant | CIP Staff NCJFCJ Staff | Oct 2013 | CIC teams create goals related to median days to TPR and reduced number of foster children awaiting adoption or issues most relevant to CIC CICs review timeliness measures and learn how to use their own data to improve their court timeliness CICs introduced to the court order templates providing standardized language | CIC members are better informed of Child Safety implementation strategies from a legal Increase the understanding of how to implement the Child Safety Principles | Compare Chapin Hall and court timeliness reports (when available) by JD to CFSR and AFCARS data Participant evaluations | CIP Select Committee quarterly meeting CIP Annual Progress Report CIC Team Action Plans following Oct Summit |

Narrative: Description of status of project as related to the outcome upon onset of funding. The NCJFCJ has been contracted with to facilitate two 1.5 day regional workshops. CIC membership has been surveyed regarding training topics and the survey results have been tabulated. Agenda planning has begun.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #12: Advocated for and reformed state laws, policies, and procedures for dependency court proceedings

Need Driving Activities & Data Source: IV-E Report 2/d3d, language P1-3 which concerns bringing Nevada’s Revised Statutes into compliance for Federal Child Welfare law and regulations

Measurable Objective: Nevada Revised Statutes are in compliance with federal child welfare acts and regulations following the 2013 biennial Legislative Session. By March 2012, communication with Nevada judiciary has taken place requesting their compliance with IV-E Report required actions.

Strategic Category: State legislative and law reform initiatives. CIP participates in statewide committees or work groups.

Capacity Building Court Function Improvement Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, “ongoing”.</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Review state law and court rules for conformity with Federal Child Welfare | Basic Grant | CIP Select Committee CIP Staff Agency partners | On-going | Legislative proposals for biennial Legislature | | Bill drafts drawn and sponsors secured | CIP Select Committee quarterly meetings |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|-------------------------------|--|---|---|---|---|---|
| law and regulations | | | | | | | CIP Annual Progress Report |
| Work with legislators to promote issues related to the safety of children and strengthening families | Training Grant | CIP Select Committee AOC CIP Staff Agency partners Designated Judges Judicial Council | On-going | Discussion at CIP meetings with Legislative CIP Select Committee member Attend Legislative Committee meetings as necessary | | | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Identify and implement interim means of complying with IV-E Report required actions | Basic Grant Training Grant | CIP Select Committee CIP Staff Agency partners | February 2013 Completed | Methodology has been identified and agreed upon to ensure that specific federal required IV-E court language is utilized by the judiciary until it can be required by NRS (coordinates with creating court order templates in Outcome #7) | Nevada Court Orders compliant with IV-E regulations | Request to district courts to incorporate required IV-E court language | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Before and during biennial legislative session, review Nevada statutes relevant to child welfare, work with community partners to consider recommendations to improve safety, timeliness, and permanency as needed | Basic Grant Training Grant | CIP Select Committee AOC | As needed per biennial legislative schedule; ongoing Completed CIP is working with partners to develop BDR for next leg session Completed SB 31 was signed into | Nevada Revised Statutes are in compliance with federal child welfare acts and regulations | Nevada Court Orders compliant with IV-E regulations | Legislative Review demonstrates that appropriate legislation was signed into law by the governor by July 2013 | CIP Select Committee quarterly meetings CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---------------------------------|--------------------|------------------------|------------------|---|--------------------|-------------|------------------|
| | | | law June 2013 | | | | |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* A Nevada Legislative Committee has been appointed to rewrite the Nevada Revised Statutes 432B (child welfare statute). The court order templates are an interim means to ensure that specific federally required language is included in the court orders.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #13: Collaboration among the judiciary, executive, legislative branches, and the Native American Tribal Communities promoted

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 22, item 38) concerning ongoing consultation with Tribal partners

Measurable Objective: CIP attends and participates in Tribal activities (ICWA Committee Meetings, Tribal Colloquiums, Inter-Tribal Council of Nevada Meetings) at least quarterly

Strategic Category: Collaborate with Nevada's Tribal Communities

Capacity Building Court Function Improvement Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|---|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| CIP Coordinator participates as a member of the Indian Child Welfare Committee | Basic Grant Training Grant | CIP Staff Agency partners Tribal Communities | On-going 11/8/11 1/26/12 3/22/12 5/24/12 1/24/13 | Potential for collaborative efforts are identified | Continued closer collaboration between CIP and Tribal Communities | The Indian Child Welfare Committee notices | CIP Select Committee quarterly meetings CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|---|---|--|---|---|---|
| | | | 3/28/13 5/23/13 | | | | |
| Share information about CIP progress with the Inter-Tribal Council of Nevada | Basic Grant Training Grant | CIP Staff CIP Select Committee Tribal Communities | On-going ITCN Chairman Bell invited to join CIP Select Committee | Tribal stakeholders learn what CIP may be able to offer them | Continued closer collaboration between CIP and Tribal Communities | Inter-Tribal Council of Nevada invitation | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Participate in tribal colloquiums and round tables as invited and requested | Basic Grant Training Grant | CIP Staff CIP Select Committee Tribal Communities | On-going ITCN Convention 11/16/12 7/29/12 State/Tribal Summit 10/31/12 ICWA Conference | CIP information and data are shared and CIP staff learns more about the needs of our Tribal Communities | Continued closer collaboration between CIP and Tribal Communities | Tribal colloquium and round table notices, invitations, and agendas | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Identify and develop joint projects with interested Nevada Tribal Communities, as need and opportunity arises | Basic Grant, Training Grant, or Data Grant | CIP Staff CIP Select Committee Tribal Communities | On-going CIP facilitated presentation of LA's Simple Notice App for ICWA 7/23/12 NCSC invited NV to send a team to participate in ICWA e-noticing project | Contract, as appropriate, to assist with pilot projects to increase timeliness to permanency of tribal children in foster care | Continued closer collaboration between CIP and Tribal Communities | Quarterly narrative and data reports if pilot projects are funded | CIP Select Committee quarterly meetings CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---------------------------------|--------------------|------------------------|--|---|--------------------|-------------|------------------|
| | | | CIP, Justice Saitta, and ICWA Specialist, Sharon James attended National Indian Justice Center Conference on ICWA, ASFA, and IV-E ICWA E-notice Update 6/4/13 ICWA E-notice Review 7/15/13 | | | | |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* . CIP has been invited to be a member of the ICWA Committee, and has attended Inter-Tribal Council of Nevada meetings and tribal colloquiums and roundtables. This involvement has continued into FFY 2012.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #14: Strategy created to establish CIP as a source of expertise on child dependency and to inform Federal and State legislators and the public about the good work of Court Improvement

Need Driving Activities & Data Source: All the right people need to know about the good work of Court Improvement. CIP Select Committee discussion documented in minutes, Commissioner Bryan Samuels charge to the nation's CIPs during the May 2011 CIP Annual Meeting to inform our legislators and policy makers about the good works of CIP in Nevada.

Measurable Objective: Informational CIP talking points developed and distributed to designated presenters by September 2012. CIP website updated bimonthly

Strategic Category: Increase and improve family preservation, reunification, and adoptions by sharing data and information statewide

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Appoint CIP "One Voice, One Message" Subcommittee | Basic Grant Training Grant | CIP Select Committee Chair | January 2012 Amber Howell, Lisa | CIP "One Voice, One Message" Subcommittee appointed | Formulate a comprehensive communication strategy to clearly | CIP Select Committee Minutes | CIP Select Committee quarterly meetings |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|----------------------------|---|---|--|--|--|--|
| | | | Ruiz-Lee, Judge Schumacher Judge Sullivan, Kevin Schiller appointed | | convey the good work of CIP and to establish CIP as a go-to source for information about best practices in child dependency, and to allow multiple speakers to present the same message regarding CIP throughout the State | | CIP Annual Progress Report |
| Formulate CIP "One Voice, One Message" talking points | Basic Grant Training Grant | CIP Staff CIP "One Voice, One Message" Subcommittee | Ongoing; evolving as need shifts 2/26/13 4/2013 June 2014 First presentation materials completed 4/27/12 Presentation to NV Legislative Committee | "One Voice, One Message" talking points formulated and presented to the Select Committee Letters and brochures sent to NV Congressional Delegation Follow-up letters sent to delegation Personal visits to delegation members | CIP "One Voice, One Message" talking points approved for use Improved understanding by Congressional Delegation of what CIP is doing in Nevada to improve/assist dependency courts | CIP Select Committee Minutes Response from Congressional Delegation demonstrating an understanding of CIP in Nevada | CIP Select Committee quarterly meetings CIP Annual Progress Report Letters or emails from Congressional Delegation |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--|--|---|---|---|---|---|
| | | | on Child Welfare and Juvenile Justice 5/9/12 | | | | |
| Provide identified presenters with materials to speak for the extended system transcending the agendas of individual public agencies in the service of children | Basic Grant Training Grant Data Grant | CIP Staff CIP Select Committee Chair Designated presenters | On-going | List of identified presenters Packet of presentation materials | Designated presenters share information about the work of CIP as upon request | Presentation dates, times, and locations reflected in CIP Select Committee meetings | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| CIP updates website | Basic Grant, Training Grant, or Data Grant | CIP Staff CIP Select Committee | On-going; bimonthly | Bimonthly CIP updates placed on website | Current CIP information available to the public | CIP Website | CIP Select Committee quarterly meetings CIP Annual Progress Report |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The “One Voice, One Message” subcommittee was appointed at the January 6, 2012 CIP Select Committee meeting. The CIP website has been updated.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve the quality of legal representation and advocacy for children and parents in child dependency cases

Outcome #15: Local CASA and Guardian ad litem programs strengthened

Need Driving Activities & Data Source: Community Improvement Council action plans and requests from the Nevada CASA Association to assist with development of additional CASA programs and with CASA training and conference participation

Measurable Objective: Rural CASA program established/supported, training or conference is held to further educate a multi-disciplinary group of participants on how to better advocate for children in child dependency cases annually

Strategic Category: Cross train with multi-disciplinary stakeholders. Improve the quality of court hearings and legal representation; and the engagement of entire family in court proceedings relating to child welfare.

√Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Assist with funding rural CASA programs | Basic Grant Training Grant | CIP Staff CIP Select Committee Awards | On-going Working with the 6 th JD to | Contract to provide support for rural CASA program executed Rural judicial districts, | Increased number of CASA programs statewide | CASA program narrative and data reports to CIP as part of contractual | CIP Select Committee quarterly meetings |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--------------------|--|---|--|--|--|---|
| | | Subcommittee CIP Select Committee CICs Local and statewide CASAs | develop proposal for CASA Completed, program funded | children, and communities are served by supported, local CASA organizations | | requirements | CIP Annual Progress Report |
| Assist with volunteer education, training, and development, if needed and funding available | Training Grant | CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs | On-going Washoe County will assist with standard training | Contract executed to assist with CASA training if needed and/or available Additional volunteers are recruited/trained Innovative practices implemented | Improved statewide CASA service | Narrative and data report | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Evaluate the possibility of developing a CASA reporting process | Basic Grant | CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs | On-going | Work group identified Possible CASA reporting management systems determined Costs identified | Improved statewide CASA program reporting and tracking | Work group report recommending CASA reporting management system for the entire state | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Assist with funding speakers or attendance at the annual statewide CASA multi-disciplinary conference | Training Grant | CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs | On-going No annual conference as statewide CASA association is inactive at this time | Contract executed to support annual CASA conference Annual CASA conference held successfully | Improved statewide CASA service | Participant evaluation summary from Nevada CASA Association | CIP Select Committee quarterly meetings CIP Annual Progress Report |

Narrative: Description of status of project as related to the outcome upon onset of funding. No proposals have been received during FFY 2012.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve the quality of legal representation and advocacy for children and parents in child dependency cases

Outcome #16: Improved the quality of legal representation and increased the training and oversight of attorneys involved in dependency cases by developing and promoting child protection curriculum for these attorneys

Need Driving Activities & Data Source: Community Improvement Council Action Plans and revisions identified several needs and concerns to address quality of legal representation and understanding the value of advancing a client's needs collaboratively

Measurable Objective: Dependency Court Attorney Training course developed and implemented by **October 2013**

Strategic Category: Improve the quality of court hearings and engagement and preservation of family in court processes relating to child welfare. Increase judicial and stakeholder knowledge and expertise. Encourage planning pursuant to ASFA

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Finalize CIP Dependency Court Attorney Training | Training Grant | CIP Staff Agency partners CICs | July 2012 Completed | CIP Dependency Court Attorney Training Subcommittee | | | CIP Select Committee minutes |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|--|--|---|--|--|--|
| Subcommittee membership | | AOC Judicial Ed | | appointed | | | |
| Review curriculums for legal representatives adopted in other locations | Training Grant | CIP Staff CIP Dependency Court Attorney Training Subcommittee | September 2012 Completed | Agreement regarding curriculum standards Nevada CIP wishes to implement | | CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Review “unbundling of services” per Project Ho’olokahi’s (Hawaii) use of parent facilitators | Training Grant | CIP Dependency Court Attorney Training Subcommittee | September 2012 This strategy was abandoned in favor of another approach that better fit Nevada’s needs | Agreement on whether to include “unbundling” concept | | CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Determine need for TA or consultant to assist in the development and/or the presentation of the curriculum | Training Grant | CIP Dependency Court Attorney Training Subcommittee | Contract w/ NCJFCJ finalized October 2012 Need has been determined and proposal from NCJFCJ received | Curriculum developed and process of training delivery determined | | CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee | CIP Select Committee quarterly meeting CIP Annual Progress Report |
| Conduct attorney trainings Process improvement will be tracked per CQI process described in the | Training Grant | CIP Dependency Court Attorney Training Subcommittee | On-going after trainings have been video-recorded and | Initial training has occurred and has been recorded for future use. | 10 attorneys participate in training and are certified | CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee | CIP Select Committee quarterly meeting CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--------------------|---|---|---|--|---|--|
| executive summary using training evaluation learned at 2012 CIP Annual Meeting | | | uploaded on to website Moodle hosted by Site Ground | | | Participant evaluations and test scores | |
| Develop additional specialized attorney training modules | Training Grant | CIP Dependency Court Attorney Training Subcommittee | On-going | A new module will be uploaded to the website at least every two years | 10 attorneys participate annually in training and receive certificate and CLEs | CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee Participant evaluations and test scores | CIP Select Committee quarterly meeting CIP Annual Progress Report |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The Attorney Training Subcommittee has been appointed and has begun reviewing curriculum standards.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To improve the quality of legal representation and advocacy for children and parents in child dependency cases

Outcome #17: Established, improved, and/or expanded pro bono programs to teach attorneys to represent parents and children in dependency court actions, and/or adoptive parents to negotiate open adoption and/or other adoption agreements

Need Driving Activities & Data Source: Community Improvement Action Plans from the 2nd and 8th Judicial Districts identified the need to recruit and train pro bono counsel

Measurable Objective: Training for attorneys interested in providing pro bono services in dependency court taking place and on-going beginning June 2012

Strategic Category: Improve the quality of legal representation. Increase attorney knowledge and expertise.

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Survey existing pro bono programs available in the state | Training Grant | CIP Staff Consultant | On-going | CICs surveyed to determine availability and location of pro bono programs for child welfare cases | Responses received from the majority of the CICs | Summary report of survey results | CIP Select Committee quarterly meetings CICs |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---|--|---|---|---|--|---|
| | | | | | | | CIP Annual Progress Report |
| Survey where pro bono programs are needed | Training Grant | CIP Staff Consultant | On-going 8 th JD has identified a need | CICs surveyed to determine where such pro bono programs may be needed | Responses received from the majority of the CICs | Summary report of survey results | CIP Select Committee quarterly meetings CICs CIP Annual Progress Report |
| Enlarge the pool of pro bono attorneys Communicate with law schools and bar associations to encourage pro bono representation Engage juvenile and family legal practitioners to provide pro bono services | Basic Grant Training Grant Data Grant | CIP Staff NV Bar Association LACSN Consultant | On-going | Pool of attorneys interested in providing pro bono services in dependency court enlarged Next steps outlined to engage newly interested attorneys Fund video conferencing equipment for WCPD to provide training to potential pro bono parent and children's attorneys in the 2 nd JD and the rural region | Garner pool of attorneys interested in being trained to do dependency pro bono work 5 CLEs per year 50 registrations 25 pro bono attorneys trained | Report on location and level of interest in pro bono attorney pool Training announcements Participant evaluations, CLEs earned | CIP Select Committee quarterly meetings CICs CIP Annual Progress Report Program quarterly report |
| Receive and review proposals for pro bono and/or attorney representation program as needed If implementation occurs process improvement will be tracked per CQI process described in | Basic Grant Training Grant Data Grant | CIP Staff CIP Select Committee CIP Grants Award Subcommittee | On-going LACSN has written a proposal for 8 th JD pro bono training project Completed and funded; new training | As need is determined, contract awarded for pro bono program to teach attorneys to represent parents and children in dependency court actions, and adoptive parents to negotiate open adoption or | Increased number of attorneys trained and available to handle dependency cases | Sub-grantee contract Contractually required narrative and data reports | CIP Select Committee quarterly meetings CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|--------------------|------------------------|--|---|--------------------|-------------|------------------|
| the executive summary using evaluation tools learned at 2012 CIP Annual Meeting | | | manual including new NRS completed August 2013 | other adoption agreements | | | |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* No proposals have been received in FFY 2012.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To promote accountability for improvements in courts responsible for dependency child welfare cases

Outcome #18: Improved access to court/child welfare related data through data exchanges and the use of outcome measures among the dependency courts to improve timeliness to permanency for children promoted

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (page 17, composite 2, and pages 28 & 29) concerning timeliness of permanency

Measurable Objective: The first priority data exchanges will be implemented in the 2nd and 8th Judicial Districts by August 2013 such as e-filing the protective custody log, generating the PC log from SACWIS/UNITY, .

Strategic Category: Improve judicial knowledge of their court processes. Improve timeliness of court hearings and processes. Collect and share data. Encourage concurrent planning pursuant to ASFA

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|--|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Implement high priority data exchange in the 2 nd JD | Basic Grant Data Grant | CIP Staff Stakeholder partners Consultant | On-going Contract with consultant | E-filing of Protective Custody log in the 2 nd Judicial District initiated by WCDSS | Leverage 2 nd JD's existing investment in e-filing | Direct information e-filing of PC Log | 2 nd Judicial District Data Exchange Executive Committee |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|------------------------|--|---|---|---|--|--|
| | | | executed 8/12 | accessing Tybera e-filing system currently used by the 2 nd JD | <p>Improve workflow for both the agency and the court</p> <p>Provide more secure method to transmit PC Log to court</p> <p>DSS receives acknowledgement of receipt of PC Log</p> <p>Manual PC logs no longer used in the 2nd Judicial District</p> | | <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |
| Implement high priority data exchange in the 2 nd JD | Basic Grant Data Grant | CIP Staff Stakeholder Partners Consultant | Mid-FFY 2014 | <p>Generate PC Log from UNITY initiated</p> <p>Duplication of data entry eliminated on agency side</p> <p>New case information to District Court close to real time via automated email notification</p> <p>Direct information exchange with no separate spreadsheets</p> | <p>Parallel, duplicate work eliminated</p> <p>Manual PC logs and email notification no longer used in the 2nd Judicial District</p> <p>Improved data quality within UNITY</p> | Direct information exchange of PC Log | <p>2nd Judicial District Data Exchange Executive Committee</p> <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> |
| Finalize data exchange roadmap for the 8 th Judicial District | Basic Grant Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | January 2012 Completed February 2012 | <p>Draft roadmap distributed to stakeholders</p> <p>Stakeholder comments and input</p> | Final roadmap of priority data exchanges for the 8 th Judicial District | Agreement by all stakeholders to move forward with court event notification and standardized court | <p>8th Judicial District Data Exchange Executive Committee</p> <p>CIP Select</p> |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|----------------------------|---|---|--|---|--|--|
| | | | Completed March 2012 Completed April 2012 Completed | received Roadmap revised to include comments Obtain stakeholder buy-in in the 8 th Judicial District | | minutes in the 8 th Judicial District | Committee quarterly meetings CIP Annual Progress Report |
| Implement first steps in 8 th Judicial District Data Exchange | Basic Grant Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | June 2013 | Modifications to both UNITY and Odyssey accomplished Next steps identified | | Status report to 8 th Judicial District Data Exchange Executive Committee | 8 th Judicial District Data Exchange Executive Committee CIP Select Committee quarterly meetings CIP Annual Progress Report |
| For child welfare related cases, assist courts and partner agencies with the hardware and/or software necessary to exchange, share, report, and store data and information digitally or electronically, especially related to e-filing initiatives in Nevada courts | Basic Grant, Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | On-going | Outline of hardware and/or software required to exchange, share, and store data and information digitally or electronically in Nevada courts Court Software developed if required | Software developed to facilitate additional data exchange efforts | 2 nd and 8 th Judicial Districts Data Exchange Executive Committees' Reports | CIP Select Committee quarterly meetings 2 nd and 8 th Judicial Districts Data Exchange Executive Committees CIP Annual Progress Report |
| Determine ability of the rural District Court Child Welfare CMSs to support outcome measures | Basic Grant, Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | On-going | Outcome reports as required | | Future consultant reports | CIP Select Committee quarterly meetings CIP Annual Progress |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|-------------------------|---|--|---|--|---------------------------|---|
| and data exchanges | | | | | | | Report |
| Identify gaps and inconsistencies between rural District Court Child Welfare CMS and desired functionality | Basic Grant, Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | On-going Had SNAP presented to 1 st JD as an interim CMS possibility | Outcome reports as required | Increase consistency and functionality | Future consultant reports | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Other activities as required to promote data exchanges and use of outcome measures throughout the state | Basic Grant, Data Grant | CIP Staff Stakeholder Partners AOC IT Consultant | On-going | Outcome reports as required | Improved use of data exchange | Future consultant reports | CIP Select Committee quarterly meetings CIP Annual Progress Report |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* No contracts have been signed to begin the work. Executive Data Committees in the 2nd Judicial District and the 8th Judicial District have approved or are in the process of approving moving forward with priority data exchanges.

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2013

Timeframe Covered by Strategic Plan: FFY 2014-2015

Mission of CIP: *The Court Improvement Program enables the courts and agencies involved in the child welfare system to develop systemic, statewide changes to significantly improve the processing of dependency cases while ensuring compliance with state and federal laws regarding child dependency and child welfare matters.*

Overall Goal: To promote accountability for improvements in courts responsible for dependency child welfare cases

Outcome #19: Strengthen the implementation of court improvement effectiveness via concrete outcome and impact measures (PICO) and require that CIP funded projects be evidence-based, data-driven, and outcome focused best practices using court timeliness measures to determine impact

Need Driving Activities & Data Source: Court Improvement Program grant application program instruction and May 2011 CIP Annual meeting advocating the value of accountability

Measurable Objective: Infrastructure to collect and share data demonstrating the impact of best practices piloted will be in place and CIP will be able to access court timeliness measures by September 2012. Court indicators are being reported out of UNITY and are being utilized by the judiciary, child welfare agencies and CIP to track initial 5 court indicators from which to make informed decisions. Dependency court judiciary will be provided local and statewide baseline court outcome measures by February 2013 from which they can begin to determine actions to improve permanency timeliness for their own systems.

Strategic Category: Automated efforts to achieve bi-directional interfaces with the Statewide Automated Child Welfare Information System (SACWIS), UNITY. Improve and monitor the timeliness and quality of court hearings and data collection infrastructure.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|--|---|--|---|---|---|--|
| <i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i> | <i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i> | <i>Responsible parties and partners involved in implementation of the activity.</i> | <i>Proposed completion date or, if appropriate, "ongoing".</i> | <i>What the CIP intends to produce, provide or accomplish through the activity.</i> | <i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i> | <i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i> | Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings. |
| Participate in the | Basic Grant | Court | On-going | Coordinator Learns | If possible, stability | AFCARS and | DCFS, |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|----------------------------|---|----------------------------|--|--|---|--|
| Placement Stability Peer to Peer support provided by the National Resource Center for Child Welfare Data and Technology and share with DCFS | Data Grant | Improvement Coordinator | quarterly | how to analyze and understand AFCARS and NCANDS data to better inform CIP processes | information will be teased out of the AFCARS and NCANDS data | NCANDS | WCDSS, CCDFS Will be informed of information learned during CIP Quarterly Meetings and in Annual Progress Report |
| Work with DCFS to assess data elements available and entered into UNITY and their accuracy | Basic Grant Data Grant | CIP Staff DCFS Data Staff and SACWIS/IMS staff | March 2012 Completed | Methodology documented and implemented to allow CIP Staff to access court measures statewide. | Data quality confirmed | SACWIS/UNITY | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Determine how to interpret UNITY data into court timeliness indicators | Basic and Data Grants | CIP Coordinator, DCFS Data Staff and SACWIS/IMS staff | June 2012 Completed | Determine if data corresponding to court timeliness measures exist in UNITY Identify which UNITY Screens correspond with which court timeliness measures Determine accuracy and validity of data | Increased communication and collaboration between CIP and DCFS relative to data issues | SACWIS/UNITY Work order issued and work priority established by DCFS Project assigned to DCFS IMS staff Meeting reports that UNITY data can be interpreted into key court measures | Dependency Judiciary, DCFS, CCDFS, WCDSS, CIP Select Committee will be informed at regular update meetings and in Annual Progress Report |
| Verify that UNITY data reflects federal expectations for court timeliness measures #1, 2, 3, and 5 | Basic Grant, Data Grant | CIP Staff Agency partners Consultant | February 2012 Completed | Federal confirmation that UNITY Data parameters correspond with court timeliness measure expectations | | Written confirmation of telephone conversations with federal representatives | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Test CIP court timeliness measure report access in UNITY | Basic Grant, Data Grant | CIP Staff Agency partners Consultant | April 2012 Completed | CIP provided portal into UNITY to access court timeliness reports | First CIP entry to access court timeliness reports | Draft court timeliness reports From SAWIS/UNITY | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Fine-tune CIP court | Basic Grant, | CIP Staff | May 2012 | CIP provided portal | First baseline court | Baseline court | CIP Select |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|--|----------------------------|---|---|--|---|---|---|
| timeliness measure reports and access into UNITY Improve reporting mechanism Create court baseline timeliness reports | Data Grant | Agency partners Consultant | No direct access. DCFS must send reports to CIP | into UNITY to access court timeliness reports Court timeliness measure reports regularly accessed by judicial district | timeliness reports | timeliness measure reports from SACWIS/UNITY | Committee quarterly meetings CIP Annual Progress Report |
| Identify a means to access court timeliness measure #4 as currently date TPR petition filed is not asked for in UNITY | Basic Grant, Data Grant | CIP Staff Agency partners Consultant | June 2012 DCFS plans to add a screen into UNITY for date TPR petition is filed | DCFS works with Chapin Hall to deploy UNITY revisions Include date TPR petition is filed in revision | | Documentation from meetings with DCFS IMS, Chapin Hall and others | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Develop baseline data per federal mandates for distribution to each CIC | Basic Grant, Data Grant | CIP Staff Agency partners Consultant | July 2012 Work continues on this with help from NCJFCJ | Initial baseline outcome measures available to CIP for distribution | Increased number of district courts regularly receive court timeliness outcome measures to inform the judiciary | Reports to judicial districts from SACWIS/UNITY | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Court event data uploaded into Chapin Hall data warehouse These variables will be useable in combination with all existing variables on the FCDA spell file | Data Grant | CIP Staff Agency partners Chapin Hall | Oct 2013 | Initial baseline outcome measures available to train CICs Chapin Hall changes the FCDA web tool to allow the new variables to be visible and query-able with developed formulas | Increased number of district courts regularly access court timeliness outcome data to inform court improvements | Chapin Hall | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Revise CIP RFP process | Basic Grant Data Grant | CIP Staff | March 2012 Completed | New CIP RFP format is posted on CIP website | | CIP website | CIP Select Committee quarterly meetings CIP Annual Progress Report |

| Activity or Project Description | CIP Funding Stream | Collaborative Partners | Timeframe | Anticipated Outputs & Results of Activity | Target Improvement | Data Source | Feedback Vehicle |
|---|---------------------------|--|---------------------------|---|-------------------------------------|---|---|
| CIP Select Committee confirms policies to ensure that only evidence-based best practices supporting CIC action plans are funded | Basic Grant Data Grant | CIP Select Committee | October 2011 Completed | Confirmed policy is articulated in CIP Select Committee Minutes (October 21, 2011) | | CIP Select Committee minutes | CIP Select Committee quarterly meetings CIP Annual Progress Report |
| Develop reporting capability out of UNITY to inform Statewide CQI and provide real-time court timeliness information | Data Grant | CIP Staff CIP Select Committee Consultant Agency Partners | March 2014 | Requirements document created Reporting formats developed Test open source reporting tools Data and reporting requirements for DCFS Identify and test the ability to report on a select number of court performance measures Identify and test the ability to trigger alerts based on nearing or exceeding ASFA guidelines | Increase of available, current data | UNITY Open source reporting tool | Data reports to Agencies and CIP |

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The CIP Select Committee approved a policy that only evidence-based best practices supporting CIC action plans would be funded using CIP grant funds. CIP and DCFS have been working to provide a baseline for the mandate court timeliness measures. The format has been established and the first set of numbers for one judicial district has been generated. Confirmation was received that UNITY data reflects federal expectations for court timeliness measures #1, 2, 3, and 5.